

FETAKGOMO TUBATSE LOCAL MUNICIPALITY

PERFORMANCE AGREEMENT 2021/22

MADE AND ENTERED INTO BY AND BETWEEN

PHALA NTSHWANE WALTER
"MUNICIPAL MANAGER"

ON BEHALF OF FETAKGOMO TUBATSE MUNICIPALITY

AND

MATHEBULA MAN ADAM

"DIRECTOR DEVELOPMENT PLANNING"

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1. INTRODUCTION

- The Fetakgomo Tubatse Municipality has entered into a Contract of Employment with the Director Development Planning for a period ending 31st July 2023 in terms of Section 57(1)(a) of the Local Government: Municipal Systems Act 32 of 2000 ("the Systems Act"). The Employer (The Municipal Manager) and the Employee (Director Development Planning) are herein referred to as "the Parties".
- 1.2 Section 57(1) (b) of the Systems Act, read with the Contract of Employment concluded between the parties, requires the parties to conclude an annual Performance Agreement. The Parties hereby conclude the Performance Agreement for the period ending 30 June 2022.
- 1.3 The parties wish to ensure that they are clear about the goals to be achieved and secure the commitment of the Employee reporting to the Employer, to a set of actions that will secure local government policy goals.

2. PURPOSE OF THIS AGREEMENT

The Parties agree that the purposes of this Agreement are to:

- 2.1 comply with the provisions of Section 57(1)(b), s57 (4)(a), s57(4)(b) and s57(5) of the Systems Act;
- 2.2 specify objectives, indicators and targets defined and agreed with the Employee and communicate to the Employee the Employer's expectations of the Employee's performance and accountabilities in alignment with the Integrated Development Plan (IDP), Service Delivery and Budget Implementation Plan (SDBIP) and the budget of the Employer;
- 2.3 specify areas of accountabilities as set out in the performance plan which is an annexure to this performance agreement;
- 2.4 monitor and measure performance of the Employee against the set targeted outputs;
- 2.5 establish a transparent and accountable working relationship between the Parties;
- 2.6 give effect to the Municipality's commitment to a performance-orientated relationship with its Employee in attaining equitable and improved service delivery;
- 2.7 use the Performance Agreement as the basis for assessing whether the Employee has met the performance expectations applicable to his job; and
- 2.8 in the event of outstanding performance, to appropriately reward the Employee.



3. COMMENCEMENT AND DURATION

- 3.1 This Agreement will commence on the date of signature by both parties, which will be as soon as reasonably possible after the **01 July 2021**, and, subject to paragraph 3.3, will continue in force until a new Performance Agreement is concluded between the parties as contemplated in paragraph 3.2;
- 3.2 The Parties will review the provisions of this Agreement during June each year. The parties will conclude a new performance agreement that replaces this Agreement at least once a year by not later than July each year as prescribed by s57 (2)(a) of the Systems Act.
- 3.3 This Agreement will terminate on the termination of the Employee's Contract of Employment for any reason as provided for in the Contract of Employment.
- 3.4 The contents of this Agreement may be revised at any time during the above-mentioned period to determine the applicability of the matters agreed upon.
- 3.5 If at any time during the validity of this Agreement the work environment alters (whether as a result of government or Council decision or otherwise) to an extent that the contents of this Agreement are no longer appropriate, the contents shall immediately be revised.

4. PERFORMANCE OBJECTIVES

- 4.1 Annexure "A", the Performance Plan sets out:
- 4.1.1 the performance indicators and targets that must be met by the Employee; and
- 4.1.2 the time frames within which those performance indicators and targets must be met.
- The performance indicators and targets reflected in Annexure "A" are set by the Employer in consultation with the Employee, and include key objectives; key performance indicators; target dates and weightings.
- 4.3 The key objectives describe the main tasks that need to be done. The key performance indicators provide the details of the evidence that must be provided to show that a key objective has been achieved. The target dates describe the timeframe in which the work must be achieved. The weightings show the relative importance of the key objectives to each other.
- The Employee's performance will, in addition, be measured in terms of contributions to the goals and strategies set out in the Municipality's IDP.
- 4.5 The Municipality will make available to the Employee such support staff as the Employee may reasonably require from time to time to assist him to meet the performance objectives and targets established in terms of this Agreement; provided that it will at all times remain the responsibility of the Employee to ensure that he complies with those performance obligations and targets.
- 4.6 The Employee will at his request be delegated such powers by the Employer as may in the discretion of the Municipality be reasonably required from time to time to enable him to meet the performance objectives and targets established in terms of this Agreement.

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5. PERFORMANCE MANAGEMENT SYSTEM

- 5.1 The Employee agrees to participate in the performance management system that the Municipality adopts or introduces for the management of the Municipality and its staff.
- 5.2 The Employee accepts that the purpose of the performance management system will be to provide a comprehensive system with specific performance standards to assist the Municipality, management and municipal staff to perform to the standards required.
- 5.3 The Employer will consult the Employee about the specific performance standards that will be included in the performance management system as applicable to the Employee.
- The Employee undertakes to actively focus towards the promotion and implementation of the Key Performance Areas (KPAs) (including special projects relevant to the employee's responsibilities) within the local government framework.
- The criteria upon which the performance of the Employee must be assessed consist of two components, both of which must be contained in the performance agreement. The employee must be assessed against both components, with a weighting of 80:20 allocated to the Key Performance Areas (KPAs) and Core Competency Requirements (CCRs) respectively. Each area of assessment will be weighted and will contribute a specific part to the total score. KPAs covering the main areas of work will account for 80% and CCRs will account for 20% of the final assessment.
- The Employee's assessment will be based on his or her performance in terms of the outputs/outcomes (performance indicators) identified as per the performance plan which are linked to the KPA's, which constitute 80% of the overall assessment result as per the weightings agreed to between the employer and employee:

Key Performance Areas (KPA`s) for Municipal Managers	Weighting
Spatial Rationale	80
Municipal Institutional Development and Transformation	10
Basic Service Delivery	0
Local Economic Development	0
Municipal Financial Viability and Management	05
Good Governance and Public Participation	05
Total	100%



5.7 The CCRs will make up the other 20% of the employee's assessment score. CCRs that are deemed to be most critical for the employee's specific job should be selected from the list below as agreed to be between the employer and the employee and must be considered with due regard to the proficiency level agreed to:

	PETENCY REQUIREMENTS FOR EMPLOYEES (CCR	
LEADING COMPETENCIE	ES .	
		Weight
Strategic Direction and Leadership	*Impact and Influence. *Institutional Performance Management. *Strategic Planning and Management. *Organizational Awareness.	20
People Management	*Human Capital Planning and Development. *Diversity Management *Employee Relations Management. *Negotiation and Dispute Management.	20
Program and Project Management	*Program and Project Planning and Implementation. *Service Delivery Management. *Program and Project Monitoring and Evaluation.	20
Financial Management	*Budget Planning and Execution. *Financial Strategy and Delivery *Financial Reporting and Monitoring.	20
Change Leadership	*Change Vision and Strategy. *Process Design and Improvement. *Change Impact Monitoring and Evaluation.	10
Governance Leadership	*Policy Formulation. *Risk and Compliance Management. *Cooperative Governance.	10
CORE COMPETENCIES		
Moral Competence		
Planning and Organizing		
Analysis and Innovation		
Knowledge and		
information Management		(#S
Communication		
Results and Quality		
Focus		
Total Percentage		100%

6. **EVALUATING PERFORMANCE**

- 6.1 Annexure "A" to this Agreement sets out:
- 6.1.1 the standards and procedures for evaluating the Employee's performance; and
- 6.1.2 the intervals for the evaluation of the Employee's performance.
- Despite the establishment of agreed intervals for evaluation, the Employer may, in addition, review the Employee's performance at any stage while the Contract of Employment remains in force.
- 6.3 Personal growth and development needs identified during any performance review discussion must be documented and, where possible, actions agreed.
- 6.4 The annual performance appraisals must involve:
 - (a) Assessment of the achievement of results as outlined in the performance plan:
 - (i) Each KPA should be assessed according to the extent to which the specified standards or performance indicators have been met and with due regard to ad hoc tasks that had to be performed under the KPA.
 - (ii) An indicative rating on the five-point scale should be provided for each KPA
 - (iii) The applicable assessment rating calculator must then be used to add the scores and calculate a final score.
 - (b) Assessment of the CCRs
 - (i) Each CCR should be assessed according to the extent to which the specified standards have been met.
 - (ii) An indicative rating on the five point scale should be provided for each CCR
 - (iii) This rating should be multiplied by the weighting given to each CCR during the contracting process, to provide a score.
 - (iv) The applicable assessment rating calculator must then be used to add the scores and calculate a final CCR score.

Overall Rating

- (i) An overall rating is calculated by using the applicable assessment-rating calculator. Such overall rating represents the outcome of the performance appraisals.
- (ii) The assessment of the performance of the employee will be based on the following rating scale for KPA's and CCR's (i.e the following table will be used in determining the payment of the reward):

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LEVEL	DESCRIPTION	RATING	ASSESSMENT SCORE	PERFORMANCE BONUS RATIOS
Level 5: Outstanding Performance	Performance far exceeds the standard expected for the job in all areas of the manager. The manager has achieved exceptional results against all performance criteria and indicators specified in the Performance Plan and maintained this in all areas of responsibility throughout the year.	5	75 – 100	Maximum bonus allowed is to. Regulations is between 10% and 14% of person's inclusive annual remuneration package The % as determined per Council Resolution is as follows:
				75 – 76% =10% 77 – 78% =11% 79 – 80% =12%
				81 – 84% =13%
				85 – 100%= 14%
Level 4: Performance significantly above expectations	Performance is significantly higher than the standard expected for the job in all areas. The manager has achieved above fully effective results against more than half of the performance criteria and indicators specified in the Performance Plan and fully achieved all others throughout the	4	65 – 74	Maximum bonus allowed ito. Regulations is between 5% and 9% of person's inclusive annual remuneration package The % as determined per Council Resolution is as
	year.			follows: 65 – 66%=5%
				67 – 68%=6%
				69 –70% = 7%
				71-72% =8%
				73 – 74% =9%

LEVEL	DESCRIPTION	RATING	ASSESSMENT SCORE	PERFORMANCE BONUS RATIOS
Level 3: Fully effective	Performance fully meets the standard expected for the job in all areas. The manager has achieved effective results against all significant performance criteria and indicators specified in the Performance Plan and may have achieved results significantly above expectations in one or two less significant areas throughout the year.	3	51 – 64	No bonus
Level 2: Performance not fully satisfactory	Performance is below the standard required for the job in key areas. The manager has achieved adequate results against many key performance criteria and indicators specified in the Performance Plan but did not fully achieved adequate results against others during the course of the year. Improvement in these areas is necessary to bring performance up to the standard expected.	2	31 – 50	No bonus
Level 1: Unacceptable performance	Performance does not meet the standard required for the job. The manager has not met one or more fundamental requirements and/or is achieving results that are well below the performance criteria and indicators in a number of significant areas of responsibility. The manager has failed to demonstrate the commitment or ability to bring performance up to the level expected despite efforts to encourage improvement.	1	Less than 30	No bonus

6.5 Reward for Performance

- The performance bonus will be determined by the Municipal Council based on affordability and the stipulations of the Performance Agreement.
- 6.5.2 A merit reward for performance in addition to the annual reviewed remuneration will be considered by the Council not later than September under the following conditions:



- The payment of the reward will be based on the period under review and result of the performance score;
- b) The amount of the reward will not exceed 14% of the Employee's total remuneration, but will be subjected to affordability to the Municipality;
- c) The performance score will be obtained by using the performance plan:
- d) Where external factors have a negative influence on the result of the performance, the Municipality may grant a reward;
- e) The reward if granted, will be paid annually after the compilation of the financial statements and after finalization of the performance appraisal; and
- f) The final outcome of the performance appraisal will determine the reward.
- 6.6 For purpose of evaluating the annual performance of the Employee, an Evaluation Panel constituted of the following persons may be established
 - (i) The Municipal Manager;
 - (ii) A Member of the Executive Committee;
 - (iii) Chairperson or relevant delegated member of the Audit Committee; and
 - (iv) The Mayor and/or Municipal Manager from another Municipality
- 6.7 The manager responsible for human resources of the municipality or delegated assignee must provide secretariat services to the Evaluation Panel referred to above.

Schedule for Performance Reviews

- 6.8 The performance of the Employee in relation to his or her performance agreement may be reviewed on the following dates with the understanding that reviews in the first and third quarter may be verbal if performance is satisfactory:
 - 1st Quarter : July September
 - 2nd Quarter : October December
 - 3rd Quarter : January March
 - 415 C
 - 4^{լի} Quarter 🔆 April June
- 6.9 The Employer must keep a record of the mid-year review and annual assessment meetings.
- 6.10 Performance feedback must be based on the Employer's assessment of the Employee's performance.
- 6.11The Employer will be entitled to review and make reasonable changes to the provisions of the performance plan from time to time for operational reasons on agreement between both parties.



6.12 The Employer may amend the provisions of the performance plan whenever the performance management system is adopted, implemented or amended as the case may be on agreement between both parties.

7. OBLIGATIONS OF THE EMPLOYER

The Employer must -

- (1) Create an enabling environment to facilitate effective performance by the employee;
- (2) Provide access to skills development and capacity building opportunities;
- (3) Work collaboratively with the employee to solve problems and generate solutions to common problems that may impact on the performance of the employee;
- (4) On the request of the employee delegate such powers reasonably required by the employee to enable him or her to meet the performance objectives and targets established in terms of the agreement; and
- (5) Make available to the employee such resources as the employee may reasonably require from time to time to assist him or her to meet the performance objectives and targets established in terms of the agreement.

8. CONSULTATION

- 8.1 The Employer agrees to consult the Employee timeously where the exercising of the Employer's powers will –
- 8.1.1 have a direct effect on the performance of any of the Employee's functions;
- 8.1.2 commit the Employee to implement or to give effect to a decision made by the Executive Committee;
- 8.1.3 have a substantial financial effect on the Municipality.
- 8.2 The Employer agrees to inform the Employee of the outcome of any decisions taken pursuant to the exercise of powers contemplated in paragraph 8.1 as soon as is practicable to enable the Employee to take any necessary action without delay.

9. MANAGEMENT OF EVALUATION OUTCOMES

- 9.1 The evaluation of the Employee's performance will form the basis for rewarding outstanding performance or correcting unacceptable performance.
- 9.2 A performance bonus ranging from 5% to 14% of the all-inclusive remuneration package may be paid to an employee in recognition of outstanding performance.
- 9.3 In the case of unacceptable performance, the Employer shall:

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- Provide systematic remedial or developmental support to assist the Employee to improve his or her performance; and
- After appropriate performance counselling and having provided the necessary guidance and/or support and reasonable time for improvement in performance, and performance does not improve, the Employer may, subject to compliance with applicable labour legislation, be entitled by notice in writing to the Employee to terminate the Employee's employment in accordance with the notice period set out in the Employee's contract of employment.

10. DISPUTES RESOLUTION

- Any disputes about the nature of the Employee's Performance Agreement whether it relates to key responsibilities, priorities, methods of assessment and/or salary increment in the agreement, must be mediated by the MEC for local government in the province within thirty (30) days of receipt of a formal dispute from the Employee, or any other person designated by the MEC whose decision shall be final and binding on both parties.
- 10.2 Any disputes about the outcome of the Employee's performance evaluation must be mediated by the MEC for local government in the province within thirty days (30) of receipt of a formal dispute from the employee, or any other person designated by the MEC.
- 10.3 Nothing contained in this Agreement in any way limits the right of the Employer to terminate the Employee's Contract of Employment with or without notice for any other breach by the Employee of his obligations to the Municipality or for any other valid reason in law.

11. GENERAL

- 11.1 The contents of this Agreement and the outcome of any review conducted in terms of Annexure "A" will not be confidential, and may be made available to the public by the Municipality, where appropriate.
- 11.2 Nothing in this Agreement diminishes the obligations, duties or accountabilities of the Employee in terms of his Contract of Employment, or the effects of existing or new regulations, circulars, policies, directives or other instruments.



11.3	At the end of the tunnel, the Employee may not be assessed if s/he presents to be in the employ of the Fetakgomo Tubatse Municipality for a period of less than six (06) months.
Signed	a Diviger Fetakgomo Tubatse Municipality, on this 30 day of June 2021
AS WIT	NESSES:
1.	Director Development Planning
	Fetakgomo Tubatse Municipality
2.	
Signed a	at Engers of Fetakgomo Tubatse Municipality, on this 0 day of Suy 2021.
AS WITI	NESSES:
1.	Municipal Manager
	Fetakgomo Tubatse Municipality
2.	

11.3

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Performance
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Annexure /

				KPA 1 OBJECTIVE: "To pre	KPA 1 : SPATIAL RATIONALE OBJECTIVE: "To promote integrated human settlements"	NLE nan settlements"			
KPI Weight ing	KPI No	KPI	2020/21 Baseline	2021/22 Annual Target	5	2 0	6	75	Portfolio of Evidence
2	-	% progress in formalizatio n of informal settlements(%09	50% progress in planning/ formalization of informal settlements (Dresden): *Review of layout plan – final erf numbers (20%) *Submission of Layout plan to Surveyor General for approval (15 %) * Approval of General Plan by Surveyor General Plan by Surveyor General Plan by Surveyor General Plan by Surveyor	20% progress in planning/ formalization of informal settlements (Dresden): *Review of layout plan – final erf numbers (20%)	30% progress in planning/ formalization of informal settlements: (Dresden): *Submission of Layout plan to Surveyor General for approval (15%) Approval of General Plan by Surveyor General Plan by Surveyor General Plan by Surveyor Genera	NA	N/A	Reviewed layout plan Acknowledge ment letter from SG Approved General Plan
10	8	% progress in formalizatio n of informal	20%	50% progress in planning/formalization of informal settlements	N/A	20% progress in planning/formalization of informal settlements	10% progress in planning/ formalizatio	20% progress in planning/formalizati	Acknowledgm ent letter from LEDET

Record of Decision (RoD) Acknowledgm ent letter from JMPT Final/reviewed layout plan Acknowledgm ent letter from SG Approved General Plan	Draft General Plan Approved General Plan Opened township register and proclamation notice
informal settlement s (Mashilabe le *Submissio n of draft General Plan to Surveyor General for approval (10%) *Approval of General Plan by Surveyor General (10%)	30% progress in planning/ formalizati on of Praktiseer Extensions (±4574 Erven): *Opening of
n of informal settlements (Mashilabel e *Submission of application to JMPT for consideration n (10 %)	20% progress in planning/ formalizatio n of Praktiseer Extensions (±4574 Erven):
(Mashilabele) EIA submission to LEDET (10%) EIA Authorisation (10%)	15% progress in planning/ formalization of Praktiseer Extensions (±4574 Erven): *Pegging of stands and preparation of
	V
	65% progress in planning/ formalization of Praktiseer Extensions (±4574 Erven): *Pegging of stands and preparation of draft General Plan. (15%)
	35% work done
Mashilabele)	Progress in formalisati on of Praktiseer Extensions (4574 Erven)
•	?
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	Community resolution Acknowledge ment letter from LEDET EIA Authorisation Acknowledge ment letter from JMPT Reviewed/final layout plan Acknowledge ment letter from SG Acknowledge General Plan
township register (15%) *Proclamat ion of a township (15%)	40% progress in Planning / formalizati on of informal settlement s (Strydskra al) *Review of layout plan-final erf numbers (15 %) *Submissio n of draft General Plan to
*Approval of General Plan (20%)	30% progress in Planning / formalizatio n of informal settlements (Strydskraal) EIA Authorisatio n (15%) *Submission of application to JMPT for consideratio n (15 %)
draft General Plan. (15%)	15% progress in Planning / formalization of informal settlements (Strydskraal) EIA submission to LEDET (15%)
	15% progress in Planning / formalization of informal settlements (Strydskraal) Obtain community resolution (15%)
*Approval of General Plan (20%) * Opening of a township register (15) *Proclamation of a township (15%)	100% progress in Planning / formalization of informal settlements (Strydskraal): Obtain community resolution (15%) EIA submission to LEDET (15%) EIA Authorisation (15%) EIA Authorisation of application to JMPT for consideration (15%)
	Indicator
	progress in formalizati on of informal settlement s (Strydkraal A & B)
	4
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	progress
Surveyor General for approval (15%) *Approval of General Plan by Surveyor General (10%)	V/N
	15% progress in land tenure security upgrading-Tubatse A: Proclamatio n of a township (15 %)
	15% progress in land tenure security upgrading-Tubatse A: *Opening of a township register (15%)
	30% progress in land tenure security upgrading-Tubatse A: *Opening of a township register (15%) Proclamation of a township (15 %)
*Review of layout plan-final erf numbers (15 %) *Submission of draft General Plan to Surveyor General for approval (15%) *Approval of General Plan by Surveyor General (10%)	30%Progress in upgrading of Land Tenure Security - Tubatse A
	70%
	% Progress in upgrading of Land Tenure Security - Tubatse A
	က
	10

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Acknowledgm ent letter from JMPT Reviewed Layout Plan and conditions of establishment Acknowledgm ent letter from SG Approved General Plan Opened township register Proclamation notice
progress in township establishm ent on donated land (Pth 6 of Farm Hoeraroep KS): *Approval of General Plan (10%) *Removal of restrictive title conditions & Opening of a township register (10%) *Proclamat ion of a township (5%)
progress in township establishme nt on donated land (Ptn 6 of Farm Hoeraroep KS): *Review of layout plan-final erf numbers & CoE (15%) *Lodgement of draft General Plans to SG for consideratio n; (10%) *Approval of General Plans to Plans to SG for consideratio n; (10%)
NA NA
15% progress in township establishment on donated land (Ptn 6 of Farm Hoeraroep KS): *Submission of application to JMPT for consideration (15 %);
65% progress in township establishment on donated land (Ptn 6 of Farm Hoeraroep KS): *Submission of application to JMPT for consideration (15 %); *Review of layout plan – final erf numbers & CoE (15%) *Lodgement of draft General Plans to SG for consideration; (10%) *Approval of General Plan (10%) *Approval of General Plan (10%) *Removal of restrictive title conditions & Opening of a township
35%
% Progress in establishm ent of township on donated land (Ptns 6 of Farm Hoeraroep KS)
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	Final Urban Regeneration Plan	to Council resolution	J.
	₹ Z	1 report to council on mitigated land invasion	
	N/A	1 report to council on mitigated land invasion	
	N/A	1 report to council on mitigated land invasion	
	15% progress in development of Fetakgomo Tubatse Urban Regeneration Plan: Final Urban Regeneration Plan; (15%)	1 report to council on mitigated land invasion	
a township (5%)	15% progress in development of Fetakgomo Tubatse Urban Regeneration Plan: Final Urban Regeneration Plan; (15%)	4 reports to council on mitigated land invasion	80%
	82% ************************************	New indicator	
	% Progress in developme nt of Fetakgomo Tubatse Urban Regenerati	# of reports to council on mitigated land invasion	
	_	©	
	10	15	80%

Weight ing	ON LAN	Ş	2020/21 Baseline	2021/22 Annual Q1 Target	5	07	0 3	94	Portfolio Evidence	o
10%	~	% achieveme	73% achievem	90% achievement of	90% achievement of	90% achievement	90%	90%	Audited	10
		nt of	ent of	nental		of		acilievelle nt of	SDRIP	
		department	departme	targets on		enta	departmental	department	Quarterly	
		on no	targets on	SDBIP	SDBIP	targets on Operational	targets on Institutional	al targets	Reports	
		Institutional SDBIP	Institution al SDRIP			SDBIP	SDBIP	Institutional		
10%	2	%	80%	%06	%06	%00	7000	SUBIP 000/	A	
		achieveme	achievem	achievement of		achievement	30 /0 achievement	3070 achiavama	Audited 2021/2022	
		nt of	ent of	departmental	departmental	of	of	nt of	SDRIP	
		department	departme	targets on		departmental	departmental	department	Quarterly	
		al targets	ntal	Operational	Operational	targets on	targets on I	al targets	Reports	
		on	targets on	SDBIP	SDBIP	Operational	Operational) 	_
		Operational	Operation			SDBIP	SDBIP	Operational		
,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,		SDBIP	al SDBIP					SDBIP		
%07.	m	% Progress	— %0	100% Progress	50% progress	N/A	100%	NA	Performance	
		u.		in cascading	in cascading		progress in		agreement of	
		cascading		PMS to level	PMS to level 01		cascadina		all level one	
		PMS to		01(grade 14 -18)	(grade 14 -18)		PMS to level		manaders:	
		eve		managers	managers:		01 (arade 14		assessment	
		01(grade			All level		-18)		results of all	
		14-18)			01(grade 14 -		managers:		level one	
		managers			18) managers				managers	

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					have signed		Conducted		
					their		Mid – year		
					agreements		assessment		
							of all level 01(grade 14		
							-18)		
10%							IIIaliayers		
			OBJE	KPA: FINANCIAL VIABILITY AND MANAGEMENT OBJECTIVE: "To improve overall minicipal financial management"	KPA: FINANCIAL VIABILITY AND MANAGEMENT	ND MANAGEME	INT FNT		
KPI Weight ing	KPI No	KPI	2020/21 Baseline	2021/22 Annual Q1 Target	۵۲	02	Q3	75	Portfolio of Evidence
0	~	% spending of Department	%02	100% spending of Departmental budget	25% spending of Departmental budget	50% spending of Departmental			S71 Report
2%		3 3 3 3 3 3 3 3 3 3 3 3 3 3 3 3 3 3 3 3				nañen	1 Duager	al budget	
			OBJE	KPA: GOOD GOVERNANCE AND PUBLIC PARTICIPATION OBJECTIVE: "To promote a culture of participatory and good governance"	GOVERNANCE AND PUBLIC PARTICIPATION mote a culture of participatory and good gove	PARTICIPATION y and good govern	ance"		
KPI Weight ing	KPI No	KPI	2020/21 Baseline	2021/22 Annual Target	8	62	03	70	Portfolio of Evidence
2	~	% implementa	50% implementa	100% implementation	100% implementation	100% implementati	100% implementati	100% implementation	Audit

resolution	register and	report	,	Performance	Audit	committee	resolution	register and	report	•	Audited	Council	resolution	implementati	on report	•					Audited risk	management	report	•	
of Audit	committee	resolution		100%	implementation	of performance	Audit	committee	resolution		100% of council	resolution	relevant to	Development	planning	department	implemented				100% progress	-u	implementation	of	Departmental
on of Audit	committee	resolution		100%	implementati	on of	performance	Audit	committee	resolution	100% of	council	resolution	relevant to	Developmen	t planning	department	implemented	-		75%	progress in	implementati	on of	Departmenta
on of Audit	committee	resolution		100%	implementati	on of	performance	Audit	committee	resolution	100% of	conncil	resolution	relevant to	Developmen	t planning	department	implemented			20%	progress in	implementati	on of	Departmenta
of Audit	committee	resolution		100%	implementation	of performance	Audit	committee	resolution		100% of	conncil	resolution	relevant to	Development	planning	department	implemented			25% progress	<u>.</u> ⊑	implementation	of	Departmental
of Audit	committee	resolution		100%	implementation	of performance	Audit	committee	resolution		100% of council	resolution	relevant to	Development	planning	department	implemented				100% progress	. <u>u</u>	implementation	of	Departmental
tion of	Andit	committee	resolution	20%	implementa	tion of	performanc	e Audit	committee	resolution	80% of	conncil	resolution	relevant to	Developme	nt planning	department	implemente	р	, ,001	/0% ot	Department	al Risks	mitigated	
tion of	Andit	committee	resolution	%	implementa	tion of	performanc	e Audit	committee	resolution	% of	conncil	resolution	relevant to	Developme	nt	planning	department	implemente	5 6	% progress	낕	implementa	tion of	Department
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	SASIA	KISKS	Risks	l Risks	Risks
(mitigation)	(mitigation	(mitigation	(mitigation	(mitigation	(mitigation
			To the same	(IIIII)	(IIIII)

Skills/Performance O Gap (in order of (me priority)						
	Outcomes Expected Suggested training (measurable indicators) and/or development activity	Suggested training and/or development activity	Suggested mode of delivery	Suggested Time Frames	Work opportunity to practice skills or development Area	Support Person
						\
\ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \						



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DISCLOSURE F	ORM FOR BEN	IEFITS A	AND INTEREST	S
	10	, 0	oula N). À
, the undersigned (Surname ar	nd Initials)	92	7 NQ	
(Postal Address)	onten,	702	8.	826
(Residential Address)	1422 =	Giy	am 12/12	1000
- " - Hold) Jirelly	r, Deve	10/00	Tie W	un ripality
(Name of Municipality)	al gono	1001	Fax:	
Tel: 013 231 10 hereby certify that the following	information is 0	omplete	and correct to t	he best of my knowledge:
1. Shares, securities and	. 4L financia	al intere	sts(Not bank a	ccounts with financial
1. Shares, securities and	d other illiancie	41 1110000		II white
institutions) Number of shares/Extent of	Nature		Nominal value	Name of Company/Entity
financial interest				
N/X				
N/A				
2. Interest in a trust		Amou	nt of Remunerat	ion /Income
2. Interest in a trust Name of trust		Amou	nt of Remunerat	ion /Income
		Amou	nt of Remunerat	ion /Income

3. Membership , d	lizaatazahir	and north	nana biwa		_	
Name of corpora	•	Type of b	usiness		Amour	nt of Remuneration /Income
partnership or fir	m	1	- 180 - 3			
Khomanani SP	akal,	Pty	Ita		N	one
Damma Colos	ultarts	· ·				
4. Remunerated w	ork outside	e the Muni	cipality (Must	be sar	ctioned by Council)
Name of Employ	er Type	of Work		Amo	unt of R	Remuneration /Income
1/1/4						
10/11						
!						
5. Consultancies,	Retainersh	ips and R	elationsh	ips		
Name of client	Nature		Type of	busin	ess	Value of any benefits
			activity			received
NA						
<u> </u>	l					
6. Subsidies, grant	s and spor	nsorships	by any or	rganis	sation	
116						
I NA						
7. Gifts and Hospit	ality from a	source ra	ther than	a fa	milv me	ember
Description	Value				Member	
11/1						
10/1/				-		
8. Businesses of Fa	amily, Frien	ids or Ass	ociates			
Name of Company		onship		-	Type of	business
11/2					. , , , , , , , ,	
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Description	Extent	Area	Value
1427 F	11000m2	Conjami	13200
86 Dumen	+ 600m2	alyan	± Rioc oud
CONFIDENTIAL		1	
Council	the for		0/06/2021
Signature by Mayor	Municipal Manager :	Dat	е
14-7	A/- NI		
174 V / V	Cloth	3	oloblawat
(#HVV		-	1 9 0 0 0 0
Councillor /Employe	e's Signature	Da	ite /

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